

## Overview of results

| SEKm | Q3 2015 Q3 2014 | $\triangle$ | 9M 2015 | 9M 2014 | $\triangle$ | FY 2014 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 9,218 | 9,535 | $-3 \%$ | 28,917 | 29,350 | $-1 \%$ |
| EBITDA | 461 | 768 |  | 2,158 | 1,678 | 39,950 |
| Adjusted EBIT ${ }^{1}$ ) | 81 | 345 | 426 | 421 | 2,198 |  |
| EBIT | 33 | 345 | 848 | 421 | 861 |  |
| Net income for the period | 22 | 232 | 615 | 256 | 351 |  |
| Cash flow from operating |  |  |  |  | 176 |  |
| activities | -264 | -271 | 749 | -620 | 670 |  |
| Net debt | 1,308 | 4,197 | 1,308 | 4,197 | 3,672 |  |

[^0]- Market trends:
- Strong growth in e-commerce, parcel volumes increasing
- Continued declines in mail volumes, dramatic drop in Denmark 82\% drop in priority mail in Denmark since start of new millennium
- Tough competition in the logistics market
- Swedish inquiry into postal legislation launched
- Danish inquiry into postal legislation ongoing
- Higher postage for Danish express mail
- Appreciated e-commerce forum with customers and suppliers on theme of consumer power and more international competition
- Strålfors to remain in the PostNord Group


## PostNord, Group

## Still on the right track but in an even more challenging world

NET SALES AND EBIT MARGIN


## - Net sales of SEK 9,218m $(9,535)$

- Net sales fell 4\%, excluding exchange rates and acquisitions
- Decreasing mail volumes and prevailing tough competition in logistics business
- Adjusted EBIT SEK 81m (345), 0.9\% (3.6)
- Dramatically declining mail volumes adversely affect the result in Denmark
- Mix effect with lower proportion of income for mail business has negative effect in Sweden along with higher social security costs for young people
- Slowdown in the Norwegian economy related to substantial drop in price of oil has negative effect in Norway
- Further measures required in pace with the accelerating decline in mail volumes


## Trends in the market

- Mail volumes declined by a total of $11 \%$ compared to Q3 2014
- 23\% in Denmark
- 7\% in Sweden

Parcel volumes increased by a total of 9\% compared to Q3 2014

- E-commerce-related B2C parcels increased 13\%


PARCELS, MILLIONS OF UNITS


## PostNord Sweden

NET SALES AND EBIT MARGIN


## - Net sales unchanged

- Mail volumes decreased by a total of 7\%
- Parcel volumes increased, positive growth in e-commerce and goods distribution
- Adjusted EBIT SEK 186m (387), 3.4\% (7.1)
- Q3 2014 included extra mailings related to the general election in Sweden and positive adjustments of pensions and IT costs
- Positively impacted by cost-cutting programs implemented
- Mix effect with lower proportion of income for mail business has negative effect along with higher social security costs for young people
- Continued restructuring required in pace with falling mail volumes

Note: All figures are adjusted in line with the new organization and Group overheads are charged to all countries, but not PostNord Strålfors.

## PostNord Denmark

NET SALES AND EBIT MARGIN


- Net sales were down 5\% and 7\% excluding exchange rates and acquisitions
- Mail volumes fell by 23\%
- Parcel volumes increased but not by enough to compensate for the loss of mail volumes
- The market remains characterized by tough competition
- Adjusted EBIT SEK -149m (-57), -6.4\% (-2.3)
- The accelerating decline in mail volumes adversely affects the result
- Further cost-cutting measures are required

Note: All figures are adjusted in line with the new organization and Group overheads are charged to all countries, but not PostNord Strålfors.

## PostNord Norway

NET SALES AND EBIT MARGIN


- Net sales were down $11 \%$ and $7 \%$, excluding exchange rates and acquisitions
- The logistics market was negatively affected by the economic slowdown related to the drastic drop in the price of oil
- Many of the customers are suppliers to the oil industry
- The market remains characterized by tough competition
- EBIT SEK -31m (-7), -3.2\% (-0.6)
- Positively affected by implemented savings programs and greater flexibility, but not compensating for the economic slowdown
- New terminal in Alfaset, Olso, has entailed higher costs during the construction period and adversely affected the result

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## PostNord Finland

NET SALES AND EBIT MARGIN


- Net sales rose by $18 \%$ percent and $4 \%$, excluding exchange rates and acquisitions
- Parcel volumes rose
- Challenging economic situation in Finland
- EBIT SEK 4 m (2), 2.0\% (1.2)
- Positively affected by increased sales and implemented savings programs
- Acquisition of Finnish company Uudenmaan Pikakuljetus Oy (UPK) completed on September 1
- Strengthens PostNord's position in Finland within domestic parcel transportation, scheduled deliveries, logistics solutions for healthcare and e-commerce and temperature-controlled transport services

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## PostNord Strålfors

## Fulfilment business excluded

NET SALES AND EBIT MARGIN


- Net sales, SEK m.
- Net sales fell by 8\%
- Higher sales for standardized printing solutions
- Lower sales in the areas most vulnerable to digital competition
- EBIT SEK 23m (8), 4.4\% (1.4)
- Positively impacted by cost-cutting programs
- Strålfors to stay in the PostNord Group
- Annemarie Gardshol appointed CEO

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## Costs development

## TREND OF GROUP'S COSTS



## Trend of cash flow

- Change in working capital
- Incoming payments from sale had positive impact
- Outgoing payments of pensions and holiday compensation had negative impact
- Cash flow from operating activities SEK -264m
- Investments positively affected by
- Cash payment of SEK 495m from divestment of property
- Lower level for investments SEK -198m (-385)
- Cash flow for the period SEK -2m

CASH FLOW, THIRD QUARTER 2015, SEKm
Change in


## Net debt

- Net debt increased by SEK 565m to SEK 1,308m
- Negatively affected by revaluation of the pension liability and lower return on pension assets
- Positively affected by final payment of SEK 495m related to divestment of property in Q2
- Financial preparedness amounting to SEK $3,443 \mathrm{~m}$, of which cash and cash equivalents total SEK 1,443m

| SEKm | Sep. 30 | Jun. 30 | Dec. 31 |
| :--- | ---: | ---: | ---: | ---: |
| 2015 | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 4}$ |  |
| Interest-bearing debt | $-3,849$ | $-3,816$ | $-5,384$ |
| Pensions* | -57 | 0 | $-1,223$ |
| Total | $\mathbf{- 3 , 9 0 6}$ | $\mathbf{- 3 , 8 1 6}$ | $\mathbf{- 6 , 6 0 7}$ |
| Financial receivables | 1,155 | 1,628 | 1,092 |
| Cash and cash equivalents | 1,443 | 1,445 | 1,843 |
| Net debt | $\mathbf{- 1 , 3 0 8}$ | $\mathbf{- 7 4 3}$ | $\mathbf{- 3 , 6 7 2}$ |
| Net debt/EBITDA, times | 0.5 | 0.3 | 1.7 |
| Net debt ratio, \% | 15 | 8 | 46 |
| Financial preparedness | 3,443 | 3,445 | 3,843 |

*Includes plan assets. On June 30, 2015 the plan assets exceed the estimated present value of the pension obligations and are recognized in Financial receivables.

## Credit profile

OVERVIEW OF LINES OF CREDIT, SEPTEMBER 30, 2015

| Credit | Total amount <br> SEK bn | Amount <br> utilized <br> SEK bn |
| :--- | :---: | :---: |
| Revolving credit facility, <br> maturing in 2017, SEK | 2.0 | 0.0 |
| Commercial paper, SEK | 3.0 | 0.0 |
| Credit institutions | 1.5 | 0.7 |
| MTN bonds, SEK | 6.0 | 2.9 |
| Total utilized, Sept. 30, 2015 |  | 3.7 |
| Credit lines with short maturity |  | 0.0 |



An undrawn revolving credit facility (RCF) of SEK 2.0bn is in place, maturing in 2017.

## Financial targets

- The targets are long-term and are to be assessed over a period of 3-5 years.
- The financial targets were adopted at the 2014 AGM

| Area | Key ratio | Outcome, Q3 2015 | Target |
| :--- | :--- | :--- | :--- |
| Profitability | Return on capital <br> employed (ROCE) | $7.0 \%$ | $10.5 \%$ |
| Capital structure | Net debt ratio | $15 \%$ | $10-50 \%$ |
| Dividend policy | Dividend | $2014:$ No dividend | $40-60 \%$ of net income for the <br> year (guide value $50 \%$ ) |

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[^0]:    ${ }^{1)}$ Adjusted for items affecting comparability. For more information, please refer to the interim report for January-September 2015.

